

The Role of Policy in Implementation Science and Health Equity

Karen M. Emmons, Ph.D.

## Why Policy?

> Health Educ Behav. 2000 Aug;27(4):483-501. doi: 10.1177/109019810002700410.

The relationship between organizational characteristics and the adoption of workplace smoking policies

K M Emmons <sup>1</sup>, B Thompson, D McLerran, G Sorensen, L Linnan, K Basen-Engquist, L Biei

Comparative Study > J Public Health Policy. Spring 1992;13(1):42-51.

Restrictive workplace smoking policies: impact on nonsmokers' tobacco exposure

B H Marcus, K M Emmons, D B Abrams, R J Marshall, M Kane, T E Novotny, R A Etzel

Comparative Study > Prev Med. Nov-Dec 1998;27(6):846-53. doi: 10.1006/pmed.1998.0368.

Characteristics of patients adhering to a hospital's no-smoking policy

K M Emmons <sup>1</sup>, B R Cargill, J Hecht, M Goldstein, R Milman, D B Abrams

Review > Prev Med. 2001 Apr;32(4):321-31. doi: 10.1006/pmed.2000.0822.

Intervention and policy issues related to children's exposure to environmental tobacco smoke

K M Emmons <sup>1</sup>, M Wong, S K Hammond, W F Velicer, J L Fava, A D Monroe, J L Evans

Editorial > J Natl Cancer Inst. 1999 Aug 4;91(15):1269-70. doi: 10.1093/jnci/91.15.1269.

Preventing excess sun exposure: it is time for a national policy

K M Emmons, G A Colditz

Randomized Controlled Trial > J Sch Nurs. 2008 Aug;24(4):215-21.

doi: 10.1177/1059840508319627.

The SunWise Policy intervention for school-based sun protection: a pilot study

Karen M Emmons <sup>1</sup>, Alan C Geller, Vish Viswanath, Linda Rutsch, Jodie Zwirn, Sue Gorham, Elaine Puleo

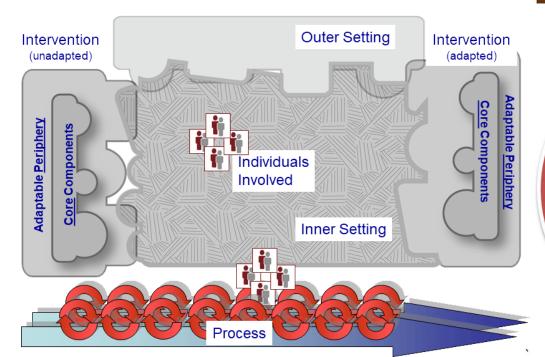


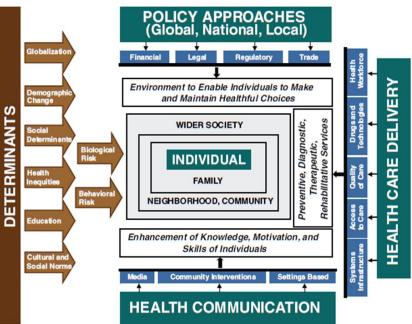


#### **About Implementation Science**

Implementation science is the study of methods to promote the adoption and integration of evidence-based practices, interventions, and policies into routine health care and public health settings to improve the impact on population health.

NCI Website





IOM, 2010

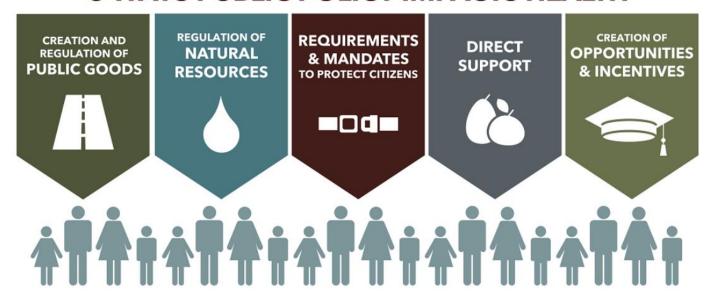






## Policies that affect health are developed and implemented every single day, like it or not.

#### **5 WAYS PUBLIC POLICY IMPACTS HEALTH**







## Thinking Broadly about the Definition of Policy

Depending on your perspective, a policy may be a....

- 1. Law
- 2. Regulation/rule
- 3. Court decision
- 4. Procedure
- Administrative action
- 6. Program
- 7. Information Provision/Education
- Incentive
- 9. Guidelines
- 10. Voluntary practice

...of governments and other institutions





Policy Instrument	Examples of policies adopted that might be studied using implementation science
Law/legislation	Sweetened beverage tax adoption (or failure)
Rule/regulation	School meal regulations
Executive order/administrative action	COVID-19 Shelter-in-Place Orders
Program or Service Delivery	Smoking quitline program
Information Provision/Education Campaign/Program	Nutrition/calorie labelling requirements
Incentives	Double value of EBT benefits for purchasing fruits and vegetables
Guidelines	Dietary Guidelines for Americans, Physical Activity Guidelines for Americans
Voluntary Standards/Practices	SHAPE America National Standards for Physical Education







## **CDC Stages of the Policy Process**



- 1 Problem identification
- Policy analysis
- 3 Strategy and policy development
- (4) Policy enactment
- **5** Policy implementation
- **6** Evaluation

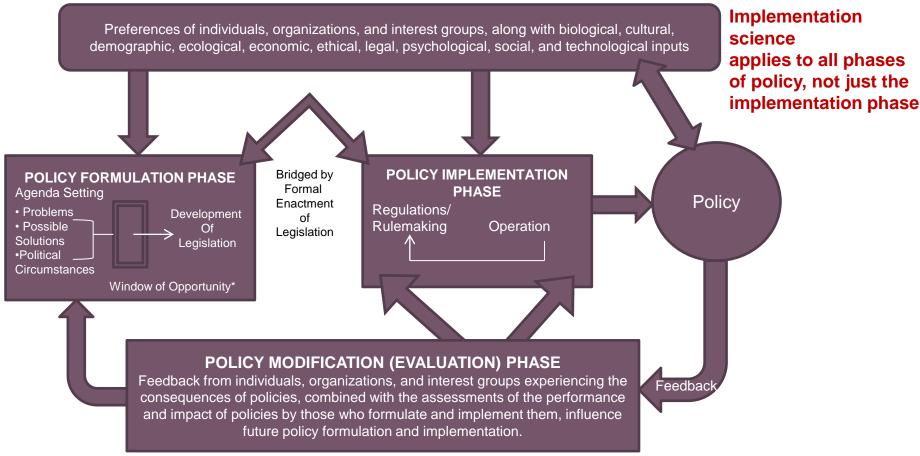
Source: Centers for Disease Control and Prevention. Overview of CDC's Policy Process. Atlanta, GA: Centers for Disease Control and Prevention, US Department of Health and Human Services; 2012.

Assumes the policy process is linear





### An alternative model of the public policymaking process



\* The window of opportunity opens when there is a favorable confluence of problems, possible solutions, and political circumstances.

Source: Longest, B.B., Jr. (2003). The process of public policymaking: A conceptual model. In P.R. Lee & C. L. Estes (Eds.), The nation's health (7th ed., pp. 129-142). Sudbury, MA: Jones & Bartlett.







# Implementation Science Is Well-Suited to Policy Translation





### **Defining the Scope**

#### **Systems/Context**

ACA linked to reduced racial disparities, earlier diagnosis and treatment in cancer care



Smokefree workplaces effective October 1!



Gaston County to prohibit tobacco use on government grounds, parks and indoor public places







### **Defining the Scope**

#### **Systems/Context**

ACA linked to reduced racial disparities, earlier diagnosis and treatment in cancer care

Why Rwanda could be the first country to wipe out cervical cancer

| Work | Wanda | Was referred to the first country | Was referred to wipe out cervical cancer | Was repossed to the first country | Was repossed to wipe out cervical cancer | Was repossed to wipe out cervical cancer | Was repossed to with the way of the country | Was repossed to with the way of the country | Was repossed to with the way of the country | Was repossed to with the way of the way

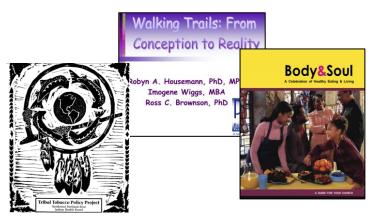
Smokefree workplaces effective October 1!



Gaston County to prohibit tobacco use on government grounds, parks and indoor public places



#### **Interventions**







### **Defining the Scope**

#### **Systems/Context**

ACA linked to reduced racial disparities, earlier diagnosis and treatment in cancer care



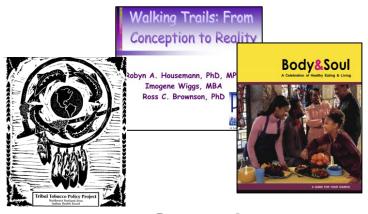
Smokefree workplaces effective October 1!



Gaston County to prohibit tobacco use on government grounds, parks and indoor public places



#### **Interventions**



#### **Strategies**

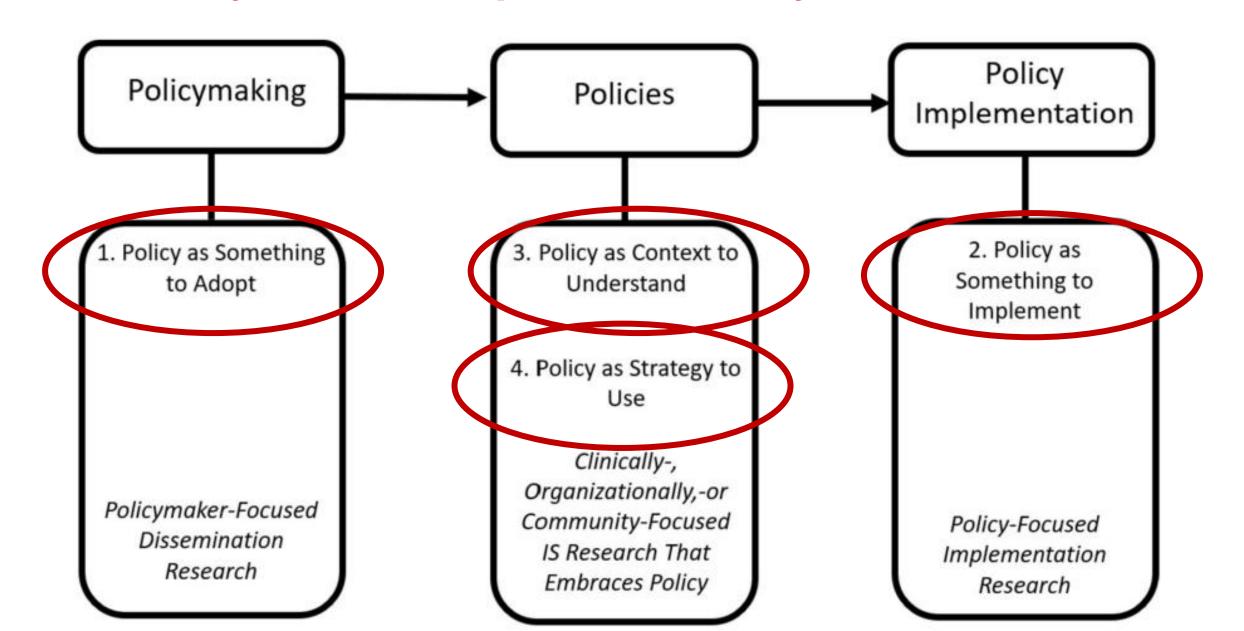


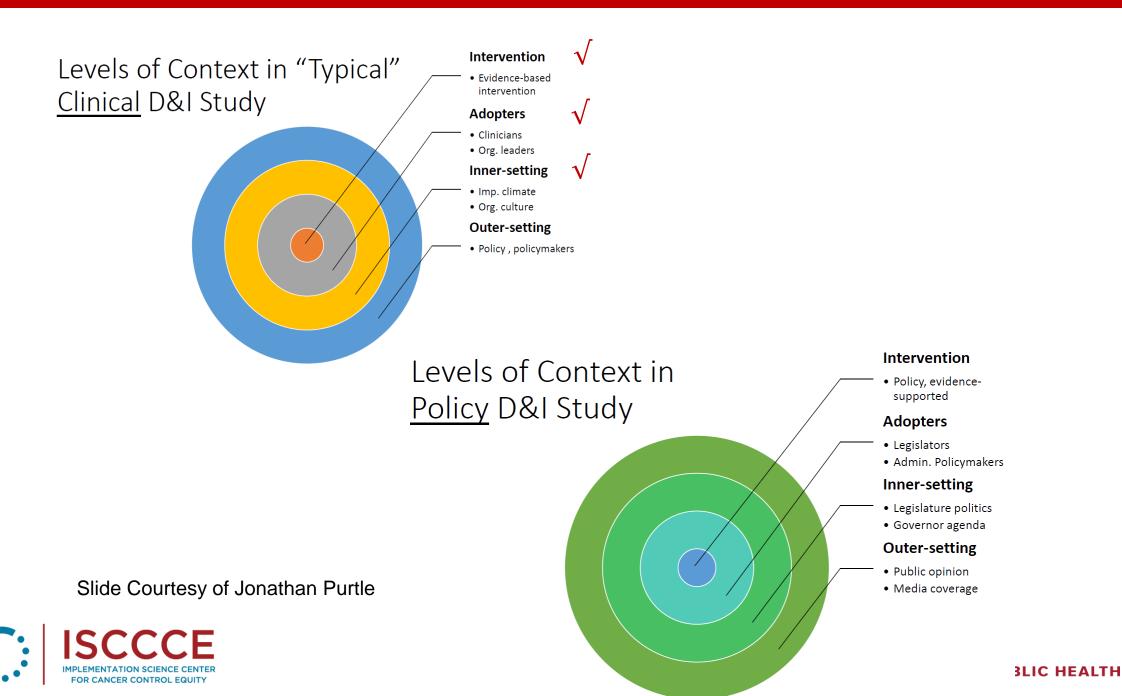




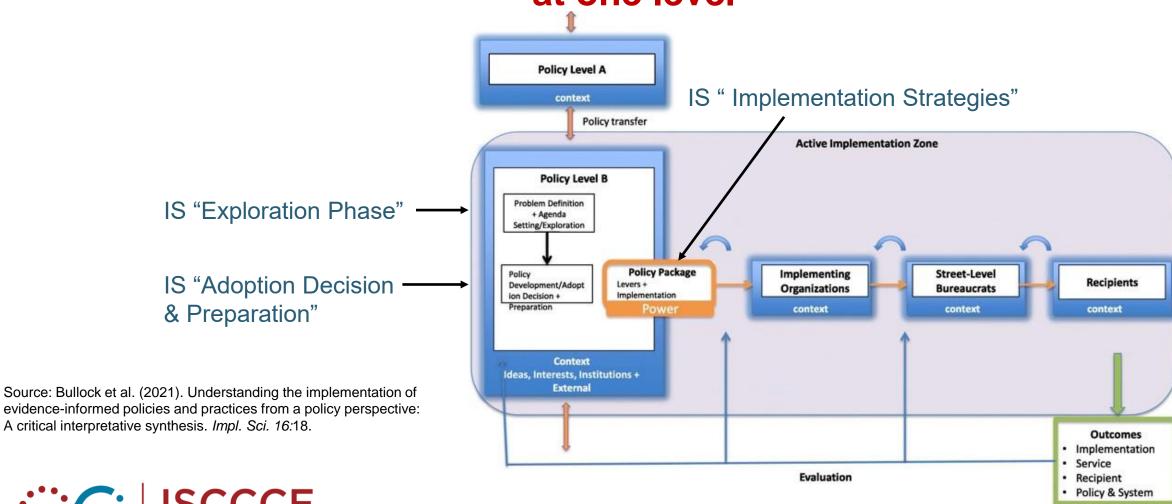


## Four Ways to Conceptualize Policy in IS (Purtle, et al., 2023)





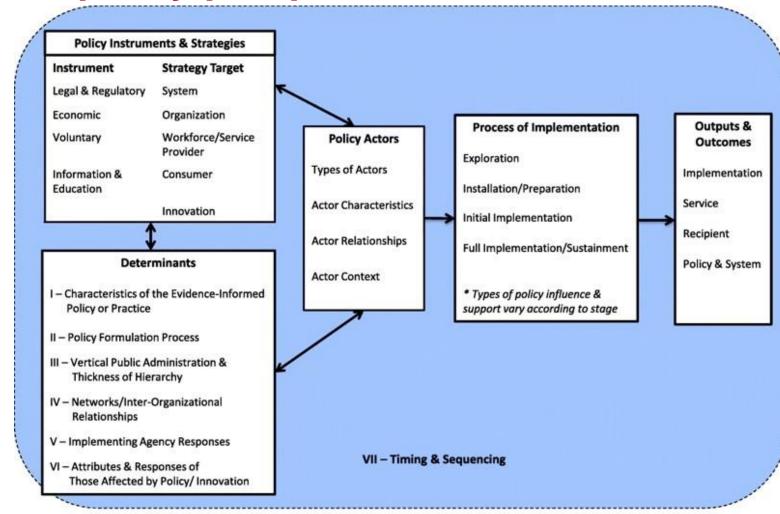
# Part 1: Process model of implementation from a policy perspective depicting the policy process at one level







## Part 2: Determinants framework of implementation from a policy perspective



Source: Bullock et al. (2021). Understanding the implementation of evidence-informed policies and practices from a policy perspective:

A critical interpretative synthesis. Impl. Sci. 16:18.



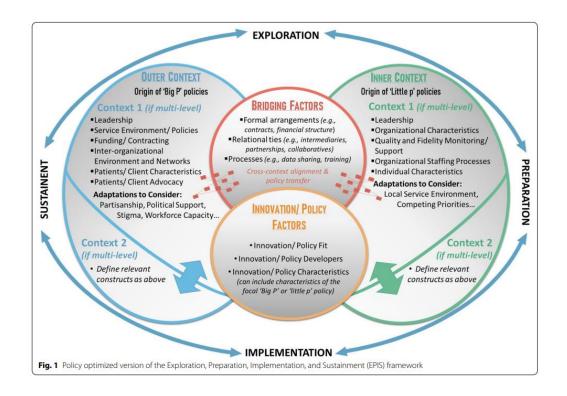
VIII - External Environment or Policy Context



#### **EXPLORATION OUTER CONTEXT INNER CONTEXT** Origin of 'Big P' policies Origin of 'Little p' policies **BRIDGING FACTORS** Context 1 (if multi-level) Context 1 (if multi-level) Leadership Formal arrangements (e.g., Leadership Service Environment/ Policies contracts, financial structure) Organizational Characteristics •Funding/Contracting Relational ties (e.g., intermediaries, Quality and Fidelity Monitoring/ partnerships, collaboratives) Inter-organizational Support Processes (e.g., data sharing, training) **Environment and Networks** Organizational Staffing Processes PREPARATION SUSTAINENT Patients/ Client Characteristics Cross-context alignment & Individual Characteristics policy transfer Patients/ Client Advocacy Adaptations to Consider: Local Service Environment, Adaptations to Consider: Competing Priorities... Partisanship, Political Support, INNOVATION/ POLICY Stigma, Workforce Capacity... **FACTORS** Context 2 Context 2 • Innovation/ Policy Fit (if multi-level) (if multi-level) Innovation/Policy Developers Define relevant · Define relevant Innovation/Policy Characteristics constructs as above constructs as above (can include characteristics of the focal 'Big P' or 'little p' policy) IMPLEMENTATION

Fig. 1 Policy optimized version of the Exploration, Preparation, Implementation, and Sustainment (EPIS) framework

Crable, et al., 2022



## Recommendations to advance policy D & I research:

- Specify dimensions of a policy's function
- Specify dimensions of a policy's form.
- Identify and define the nonlinear phases of policy D&I
- Describe the temporal roles that stakeholders play over time
- Consider policy-relevant outer and inner context adaptations
- Identify and describe bridging factors necessary for policy D&I success.

#### THE KNOWLEDGE, POLICY, AND POWER FRAMEWORK

Initial framing of the issue Shaxson L, Jones H, Jones N, Walker international development: A practical framework for improving policy. 2013,

Political context: Who has the strongest voice in policy debates? What checks and balances are in place to ensure that weaker voices can be heard?

Actors' interests, values and beliefs: Actors do not always act in their own self interests. Values and belief systems affect who is seen as credible in policy debates.

#### Types of knowledge:

Considering research knowledge, citizen knowledge and implementation knowledge, is one type dominant? What are the implications?

**Knowledge intermediaries:** 

How people and organizations work at the intersection of knowledge and policy has implications for how knowledge is taken up and used.

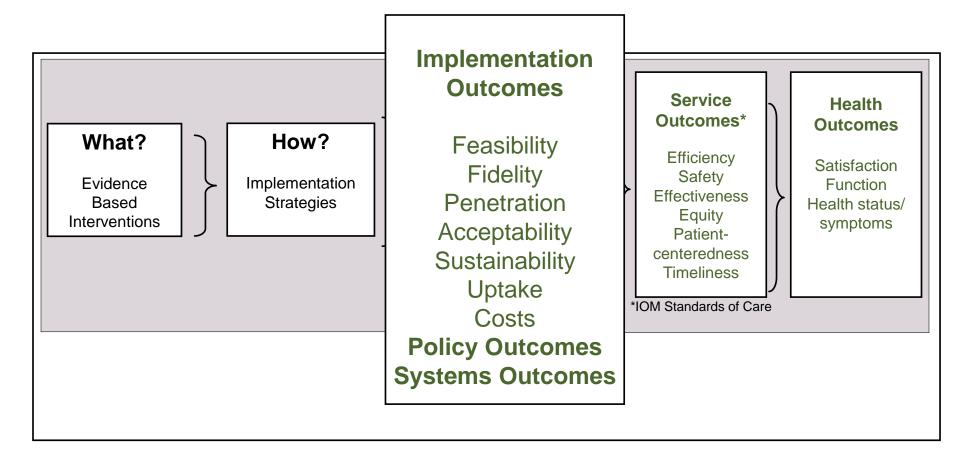
What are the key aspects that need to be addressed to engage effectively at the knowledge-policy interface?



D. Knowledge, policy and power in

Overseas Development Institute.

### What are Appropriate Policy Implementation **Outcomes and Measures?**









## Implementation science has a lot to offer

#### Randomized Controlled Designs: True Experimental Options Traditional randomized controlled trial with individuals as the unit of R O Study Designs for Effectiveness and Translation $R_{\rm I}$ $\mathbf{O}$ $\mathbf{O}$ Research Randomized encouragement trial **Identifying Trade-offs** O Staggered enrollment trial Shawna L. Mercer, MSc, PhD, Barbara J. DeVinney, PhD, Lawrence J. Fine, MD, DrPH, Lawrence W. Green, DrPH, Denise Dougherty, PhD $\mathbf{X}$ $\mathbf{O}$ (Am J Prev Med 2007;33(2):139–154) © 2007 American Journal of Preventive Medicine OR O $R_{I \text{ or } G}$ $R_{I \text{ or } G}$ Group randomized trial O $\mathbf{O}$ O Hybrid Type 1 Effectiveness Nonrandomized Designs With or Without Control/Comparison Groups: Quasi-Expe implementation

Pre-post design Intervention group only With a nonrandomized control/comparison group NR  $O_1$  $O_{9}$ Interrupted time series design Intervention group only  $O_2$  $O_5$ O<sub>7</sub> With a nonrandomized control/comparison group  $O_5$ 

#### **Effectiveness-Implementation Hybrid Designs**

- Primary Aim: Determine effectiveness
- Secondary Aim: Better understand context for
- Hvbrid Tvpe 2
- Primary Aim: Determine effectiveness
- · Co-Primary Aim: Determine feasibility and/or impact of an implementation strategy
- Hybrid Type 3

Implementation

- Primary Aim: Determine impact of implementation strategy
- Secondary Aim: Assess clinical outcomes associated with implementation

Curran, et al, 2012; Landes, McBain & Curran, 2019



Regression discontinuity design

 $O_A$ 

Multiple b	aseline d $\epsilon$	sign												
$O_1$	$O_2$	$O_3$	$O_4$	$O_5$	$X_T$	$O_6$	$O_7$	$O_8$	$O_9$	$O_{10}$	$X_{T-1}$	$O_{11}$	$O_{12}$	etc.
OR														
$O_1$	$O_2$	$O_3$	$O_4$	$O_5$	$X_C$	$O_6$	$O_7$	$O_8$	$O_9$	$O_{10}$	$X_{C+1}$	$O_{11}$	$O_1$	

#### **EFFECTIVENESS CONSIDERATIONS**

Determine policy goals: What does the policy intend to do?

#### Example evidence activities

- Review policy language, press releases, news articles, conduct legal mapping or policy analysis
- Conduct key informant interviews with wide range policy actors and community members to understand goals

#### IMPLEMENTATION CONSIDERATIONS

Determine study goals: Is policy targeted to historically disadvantaged population OR universal?

#### Example equity-centered activities

- · Identify historically disadvantaged groups that may be impacted
- Build partnerships with local organizations and engage members related to the groups of interest
- · Identify other policy-relevant key actors
- . Quantify current health inequities and policy relevant outcomes
- Examine social determinants of health that should be impacted by policy

Based on policy goals and equity considerations, determine what are appropriate outcomes and what is the level of effectiveness "evidence" available for the policy?

**EQUITY CONSIDERATIONS** 

If lower level of "evidence," consider Type 1; if higher level, consider Type 2 or 3

Designing and refining implementation strategies that address identified facilitators/barriers, including focus on assets and social determinants of health

Conduct equity-centered readiness assessment across potential implementation sites/organizations

#### Type 1

Policy effectiveness + equity-focused implementation outcomes and determinants

#### Example RQs

- Effectiveness: Does the policy 'work?' and in what groups?
- Implementation outcomes: Was the policy implemented as intended across all groups?
- Determinants: What are partner or community member-informed barriers and facilitators to policy success

#### Type 2

Policy effectiveness + testing implementation strategy (pilot or comparison)

#### Example RQs

- Effectiveness: Does the policy 'work?' and in what groups?
- Is this strategy feasible to implement? (2a); OR which strategy is more effective in improving outcomes and across which groups (2b)?

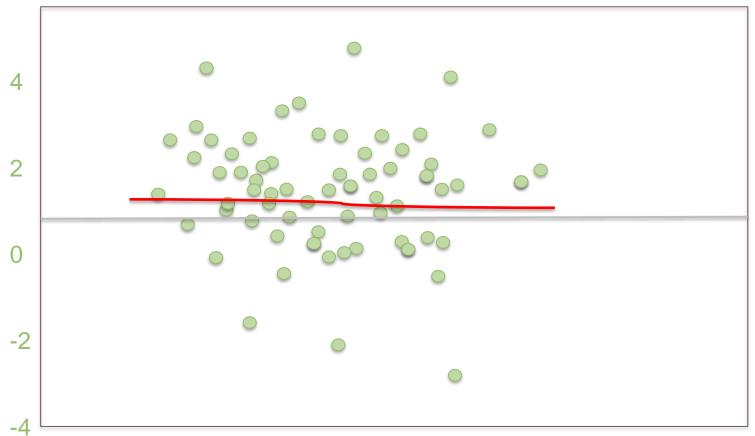
#### Type 3

Testing implementation strategies while gathering info on policy effectiveness

#### Example RQs:

- Which strategy is more effective in improving outcomes and across which groups? Were strategies adopted with fidelity?
- Are policy-related outcomes acceptable to historically disadvantaged groups?

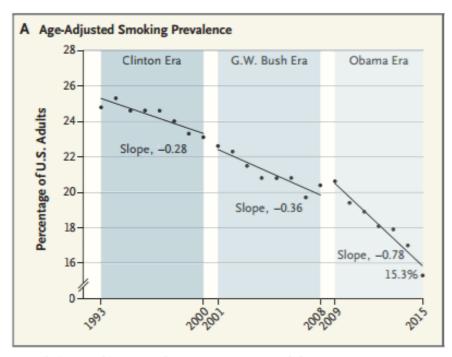
## What Can We Learn from Variation in Translation of Evidence to Policy?







### **Tobacco Use in the US**



Trends in Smoking Prevalence among U.S. Adults.

Panel A shows age-adjusted prevalence by year, from 1993 through 2015. Data are from the National Health Interview Survey. Panel B shows the estimated trajectories, which are based on the slopes from relevant past periods, from 2015 forward.

• Federal "Interventions":

- - Tobacco treatment a free essential benefit under ACA
  - Raised federal excise tax to \$1.01/pack
  - FDA authority to regulate tobacco products
  - Significant state and local "interventions"





# What Would Policies that Continue the Obama Era Tobacco Use Trajectory Look Like?



On Dec. 20, 2019, the President signed legislation amending the Federal Food, Drug, and Cosmetic Act, and raising the federal minimum age for sale of tobacco products from 18 to 21 years. This legislation (known as "Tobacco 21" or "T21") became effective immediately, and it is now illegal for a retailer to sell any tobacco product—including cigarettes, cigars, and e-cigarettes—to anyone under 21. The new federal minimum age of sale applies to all retail establishments and persons with no exceptions.





# What Would Policies that Continue the Obama Era Tobacco Use Trajectory Look Like?



#### International Journal of Drug Policy

Volume 99, January 2022, 103436



Review

A review of the evidence on cigarettes with reduced addictiveness potential

Eric C. Donny A<sup>1</sup> ⋈, Cassidy M. White

Available evidence suggests that reducing nicotine content in cigarettes to very low levels could benefit public health in three primary ways, by 1) decreasing uptake of regular smoking, 2) decreasing the amount people smoke, and 3) increasing the likelihood of smoking cessation. Current evidence also suggests that reducing nicotine in cigarettes may produce similar benefits across many important subpopulations of people who smoke, including those with psychiatric comorbidities, those who use other substances, those with low socioeconomic status, young people, people who smoke infrequently and people who prefer menthol cigarettes. Cigarette nicotine reduction could also lead to some undesirable outcomes, such as experiencing withdrawal, product manipulation, an illicit market, and harm misperceptions; strategies that may mitigate each are discussed.



#### For Immediate Release:

December 23, 2021

**FDA NEWS RELEASE** 

# FDA Authorizes Marketing of Tobacco Products that Help Reduce Exposure to and Consumption of Nicotine for Smokers Who Use Them

Data Suggest These Products Are Less Appealing than Other Tobacco Products, Unlikely to Lead to Addiction and Initiation Among Non-Users, Including Youth



Wednesday, June 22, 2022 Today's Paper

## The New York Times

\$\infty\$ 59°F 66° 57°

Nasdaq +2.51% †

World U.S. Politics N.Y. Business Opinion Tech Science Health Sports Arts Books Style Food Travel Magazine T Magazine Real Estate Video

## F.D.A. Aims to Cut Down on Smoking by Slashing Nicotine Levels in Cigarettes

The move would be an effort to further wean Americans from addictive tobacco products and reduce smoking-related illnesses.



According to the C.D.C., about 1,300 people die prematurely each day of smokingrelated causes, adding up to about 480,000 deaths per year. Taylor Glascock for the New York Times

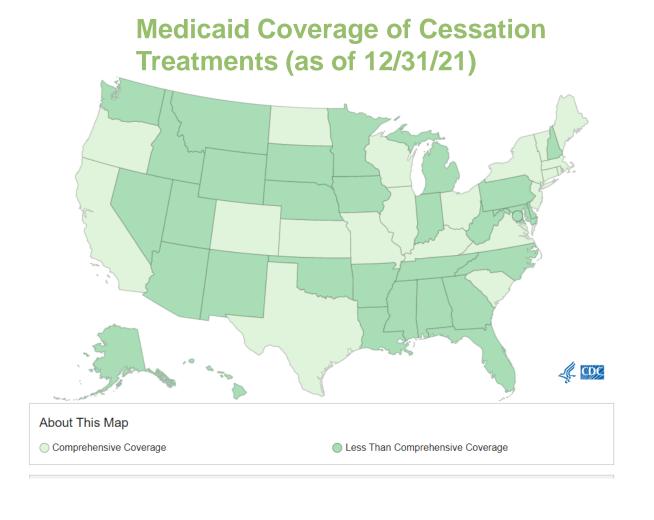
#### By Christina Jewett and Andrew Jacobs

June 21, 2022

The Food and Drug Administration is planning to require tobacco companies to slash the amount of nicotine in traditional cigarettes to make them less addictive and reduce the toll of smoking that claims 480,000 lives each year.



## What Can We Learn from Variation in State-Level Policies?



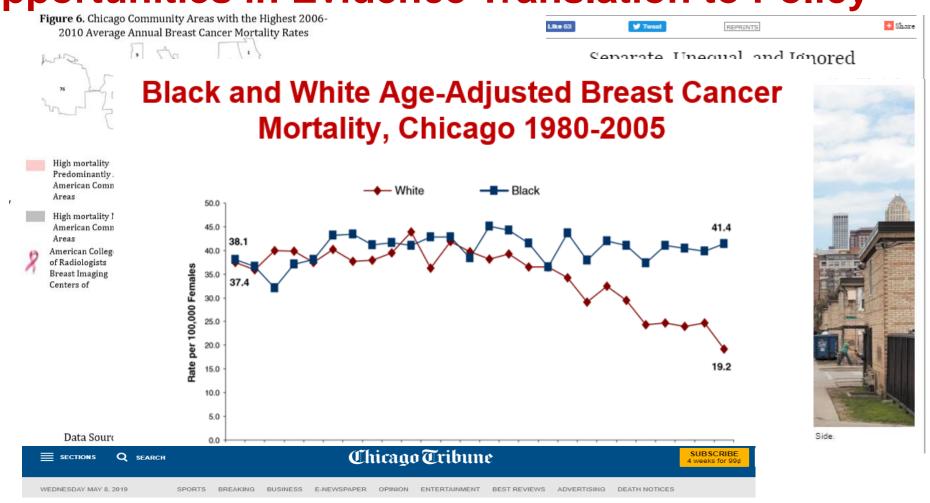


# How Does Policy Inform and Improve Our Impact on Equity?





## We Must Begin to Explore Intersectoral Opportunities in Evidence Translation to Policy



News / Opinion / Editorials

Editorial: South Side's transit desert: More trains would be a lifeline

IDC 0591-2473-19

Tamoxifen Citrate Tablets, USP Equivalent to 20 mg tamoxifen

HARMACIST: Dispense the







## SOCIAL DETERMINANTS AND SOCIAL NEEDS: MOVING BEYOND MIDSTREAM





## City Health- Policies to Improve SDOH

http://cityhealthdata.org/policy





High-quality, Universal Pre-

Kindergarten

Affordable Housing/Inclusionary Zoning







Complete Streets



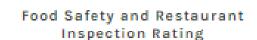
Tobacco 21

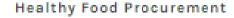






Smoke Free Indoor Air







## RECOMMENDATIONS FOR EXPANDING RESEARCH INQUIRY IN POLICY IMPLEMENTATION SCIENCE



Examine whether existing IS conceptual frameworks can more explicitly focus on policy



Develop and use policy-relevant measures



Study the intersection between policy instruments and the policy context



Develop collaboration structures that support policy implementation science



Be explicit about the factors that influence the knowledge to policy interface



Comprehensively explore the impact of all aspects of policy



## SCHOOL OF PUBLIC HEALTH Powerful ideas for a healthier world





Thank You!